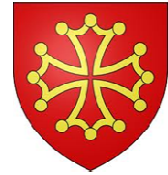


FRANCE CHAPTER
PROJECT MANAGEMENT INSTITUTE



MIDI
PYRENEES

Recensement des erreurs subtiles et très rares de notre profession

Toulouse, le 12 décembre 2014

Cécile Bertrand

Géry Schneider

Agenda

- projectmanagement.com... et rappel sur le PMBOK
- Round #1 : toutes vos anecdotes, où vont-elles dans le PMBOK ?
- Round #2 : choix des anecdotes de groupes
- Round#3 : Présentation des anecdotes de groupes, et positionnement sur le process map
- Round#4 : Choix de l'anecdote gagnante et remise du lot



"This isn't the triple constraint I learned."

projectmanagement.com, s'inscrire

The screenshot shows the Project Management.com website. At the top, there is a navigation bar with links: Templates, Webinars, Events, Blogs, Tools, Training, Reference, Membership, and About Us. Below this is a secondary navigation bar with links: Projects, Programs, Portfolios, Practices, Agile, Connections, Processes, and Education. The main content area features a blue header with the Project Management.com logo and a 'Home' link. Below the header, there is a section for 'Upcoming Events' with dates and event names. A red arrow points from the 'Login here' link in the header to the 'Existing Membership?' section. Another red arrow points from the 'LOGIN' button in the 'Already a member?' section to the 'Existing Membership?' section. The 'Existing Membership?' section contains a form with fields for Username and Password, and a 'Skip this' button. The 'Already a member?' section contains a form with fields for Username and Password, and a 'LOGIN' button. The footer includes a Facebook login/register button, the PMI France Chapter logo, and the PMI Project Management Institute logo.

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Upcoming Events
March 25-27, 2015: SPMI Regional Symposium 2015
May 4-6, 2015: Global Scrum Gathering Phoenix 2015
May 11-13, 2015: PMI Global Congress 2015—EMEA

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LOGIN OR **Skip this** (You can link your accounts later)

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3

... suite et fin.

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Select your company's size

By registering, you will be signed up to receive the weekly PM Insider Newsletter, highlighting articles, downloads, industry news and hot topics in project management. (you can unsubscribe at any time)

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ProjectManagement.com is now PMI's Knowledge Portal

This is the next step in PMI's constantly evolving online community.

As a PMI member, **YOU ARE SPECIAL** here. Logging in using your PMI credentials means the following items will be displayed on your public profile:

- All of your current PMI certifications, verified by PMI.
- All of the PMI volunteer activity you have taken on and reported in VRMS.
- Your chapter affiliation (Also whether you hold a leadership position)

You'll have access to ALL of the content on the site including:

- Over 1 thousand Category A PDU-bearing webinar videos. Simply login and watch these. Your PDUs will be automatically reported to PMI directly - no, additional reporting needed!
- Over 1 thousand deliverable templates to save you time and help you produce higher quality results.


You'll also have the ability to:

- Connect with Project Managers all over the world, both those who are a part of PMI and those who are still getting to know us.
- Make easy connections with members of your local chapter, replicating and strengthening the real world connections you've established over time.

...and much of this counts as you develop "influence" on the site. Check your profile for details and much more!

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We are your one stop shop for Project Management answers, helping get you "unstuck" and helping you confidently meet every new challenge that comes your way with:

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Other popular features include:

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- [Tools](#) and [training](#) directories to help you find helpful vendor solutions
- A rich [technique repository](#) to help you with PM and analytical challenges

Our mission is (as it has been for over a decade) to make you more successful. So if there is a way we can help you that doesn't exist on the site, please let us know at contactus@projectmanagement.com and we will do our best to help.

Sincerely,

Your friends at ProjectManagement.com

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J'aime 4 SHARE

PDUs on ProjectManagement.com

As part of our mission to make project managers more successful, we're out to make getting and keeping your PMP (or other PMI) certification a little bit easier. One way to do this is by presenting PDU "qualifying activities" to stream right to your screen. It's entertaining, engaging, educational and, best of all, easy. And as of October 1, 2014, if you're a PMI Member and have logged in with your PMI credentials OR previously connected your ProjectManagement.com account to your PMI account, your Category A PDUs will be reported directly to PMI! Here's what you do to get PDUs on ProjectManagement.com:

1. Find a "qualifying activity"

Category A PDUs *PMXPO, PMI Community Webinars and Webinar Recordings, Headway Webinars, gHU, Other Courses)*

(note: This was formerly Category 3)

As a PMI Registered Education Provider (REP) ProjectManagement.com also PMI-registered courses for Category A PDUs. If you're a PMI Member and have logged in with your PMI credentials OR previously connected your ProjectManagement.com account to your PMI account, your PDUs will be reported directly to PMI! If not, we'll provide the REP code and Course code on your ProjectManagement.com PDU report and in the course materials. There is no limit to number of Category A PDUs you can claim, so get cracking!

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Project Plans

Software Development Project Plan

PREMIUM PROJECT PLAN

Here is everything you need for a software development project, from planning through close-out.

JPACE Project Plan

PROJECT PLAN

Timing is everything, even in project management. The key to a successful project is to use JPACE--that is, to Justify, Plan, Activate, Control and End it the right way. This Microsoft Project plan will help you do just that.

XP Project Plan

PREMIUM PROJECT PLAN

Alpha Beta Program

PREMIUM PROJECT PLAN

Dot Release

PREMIUM PROJECT PLAN

Sample Project: Effort-Based Project Forecasting

PREMIUM PROJECT PLAN

Customer Service Model Business Reengineering Project Plan

PROJECT PLAN

Vous avez dit Petits projets ?

HEADWAY - SMALL PROJECT WBS

f J'aime 0 SHARE

Typically, a small project is departmental in focus. This may include small organizational improvements or enhancements to current way of doing things. Often this can include process improvement efforts, updates or minor enhancements to an existing information system or an incremental product development project. These projects are often only 2-3 months in duration, and will have a smaller number of project team members.

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WBS	Task Name	Detailed Guidance	Notes
2	Justify Project	Help	
2.1	Create Business Case	Help	
2.1.1	Align Deliverables with Strategic Business Objectives	Help	Consider...
2.1.2	Enroll Sponsor	Help	Formal...
2.1.3	Quantify Financial and Organizational Benefits	Help	Consider...
2.1.4	Identify Project Team Member Requirements and Critical Knowledge	Help	Consider...
2.1.5	Determine Key Risk Factors and Failure Indicators	Help	Informal...
2.1.6	Develop Project Assumptions & Constraints	Help	Formal...
2.1.7	Estimate Capital and Resource Requirements	Help	
2.1.8	Determine Return on Investment	Help	
2.1.9	Document Business Case	Help	
2.2	Present Business Case	Help	
2.2.1	Prepare for Business Case Presentation	Help	Consider...
2.2.2	Review and Refine Business Case	Help	Consider...
2.2.3	Present Business Case	Help	Informal...
2.2.4	Monitor Business Case	Help	Informal...
4	Activate Project	Help	
4.1	Communicate Project	Help	
4.1.1	Milestone (MSA) MCO	Help	Consider...
4.1.2	Direct & Manage Project Activation	Help	Consider...
4.1.3	Inform Stakeholders	Help	Consider...
4.1.4	Brief Participants	Help	Informal...
4.1.5	Set Expectations	Help	Informal...
4.2	Equip Project	Help	
6	Technical Stage 1 (your project-spec)		
6	Technical Stage 2 (your project-spec)		
7	Control Project	Help	
7.1	Track Project Progress	Help	
7.1.1	Compile Project Status Reports	Help	Informal...
7.1.2	Monitor Team Performance	Help	Informal...
7.1.3	Resolve Resource Conflicts	Help	Informal...
7.1.4	Assess Project State	Help	Informal...
7.1.5	Diagnose Situation	Help	Informal...
7.1.6	Take Action	Help	Informal...

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Des webinars...

Webinars

ON-DEMAND WEBINARS



Project HEADWAY: The PM Scorecard: What Should You Really Be Focussing On?

PREMIUM ON-DEMAND WEBINAR

In this presentation, Mark Mullaly delves into the question of what makes a successful project manager. The presentation explores the

traditional dimensions of success, and the implications and challenges that they represent. More importantly, it explores additional potential dimensions that may be important, and the impact these have on our organizations, our projects, our teams particularly ourselves. From this foundation, Mark suggests a way of rethinking about our personal scorecards as project managers, and what we may need to be more appropriately keeping front-and-centre as measures of success.



Project HEADWAY: Lessons In Leadership

PREMIUM ON-DEMAND WEBINAR

In this presentation, Mark Mullaly explores the leadership challenges associated with the project management role. He identifies the critical leadership capabilities that are most

valued by team members and most sought by executives. Most importantly, Mark identifies strategies and approaches to build, develop and continue to enhance our leadership capabilities. Leadership is what defines success. Join us and define your path to becoming a more successful leader.



Special Agile CoP Leadership call

PREMIUM ON-DEMAND WEBINAR

In this unrehearsed call, Joseph Flahiff will coach Liza Wood through the issue she decides to bring. Joseph has done no preparation, and does not know the problem that Liza is going to bring. This is just what it is like when team member comes to a coach for a

1:1 session.

Special Agile CoP Leadership call

Featuring **Liza Wood** and **Joseph Flahiff** - October 6, 2014

In this unrehearsed call, Joseph Flahiff will coach Liza Wood through the issue she preparation, and does not know the problem that Liza is going to bring. This is just coach for a 1:1 session.



Live Coaching Call

In this unrehearsed call, Joseph Flahiff will coach Liza Wood through the issue she decides to bring. Joseph has done no preparation, and does not know the problem that Liza is going to bring. This is just what it is like when a team member comes to a coach for a 1:1 session.

Liza is role playing using a question posted in the PMI Agile Community of Practice this does not represent a real problem Liza is facing.



Et même des duels...

PMwars

Go head-to-head against other PMs in a battle of Project Management wits. You have 90 seconds to answer as many questions as possible. You get +2 points for a correct answer and -1 for a wrong answer. You are allowed to skip questions, but only three times.

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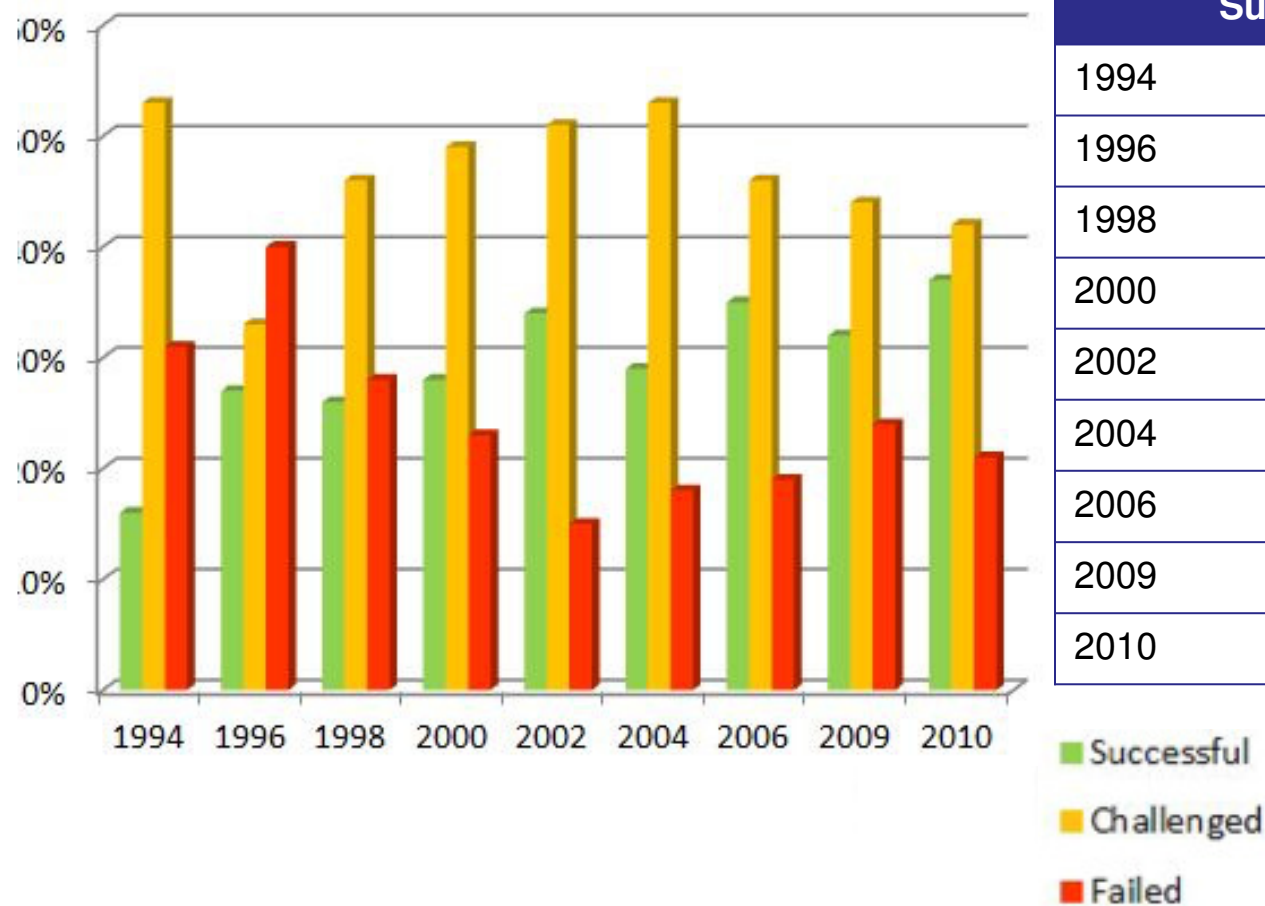
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C'est l'heure des Rounds...



Taux de réussite des projets

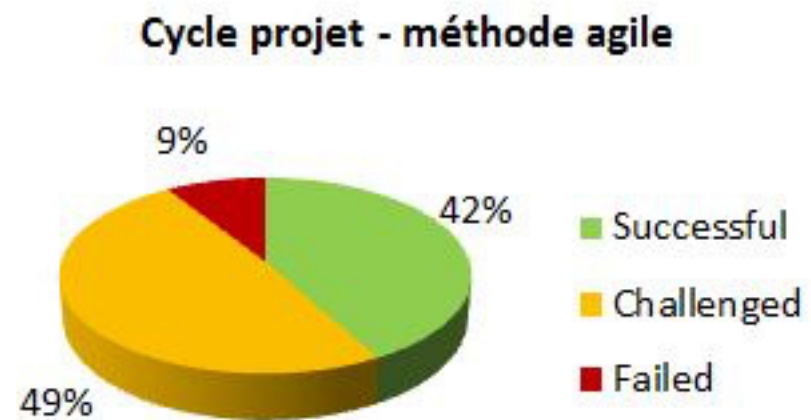
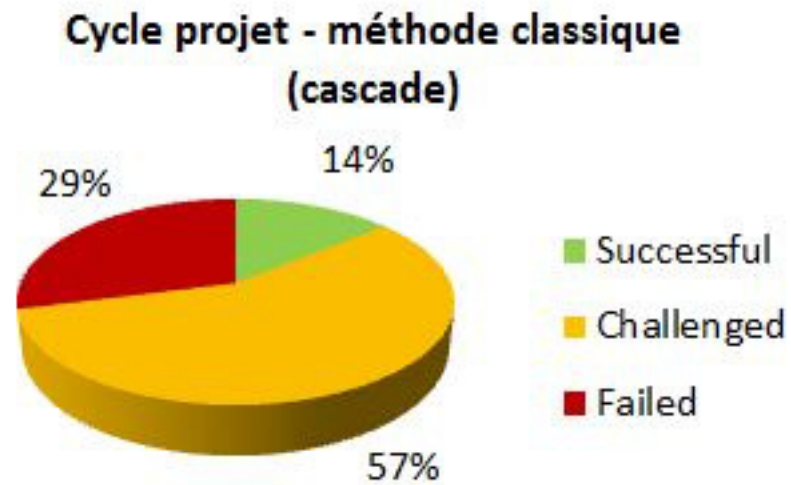
D'après les données du Standish Group 2010



	Sucessful	Challenged	Failed
1994	16%	53%	31%
1996	27%	33%	40%
1998	26%	46%	28%
2000	28%	49%	23%
2002	34%	51%	15%
2004	29%	53%	18%
2006	35%	46%	19%
2009	32%	44%	24%
2010	37%	42%	21%

Réussite des projet Agile

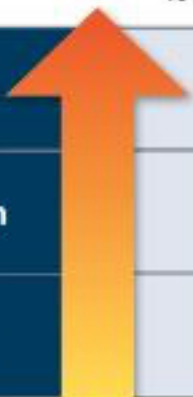
D'après les données du Standish Group 2011



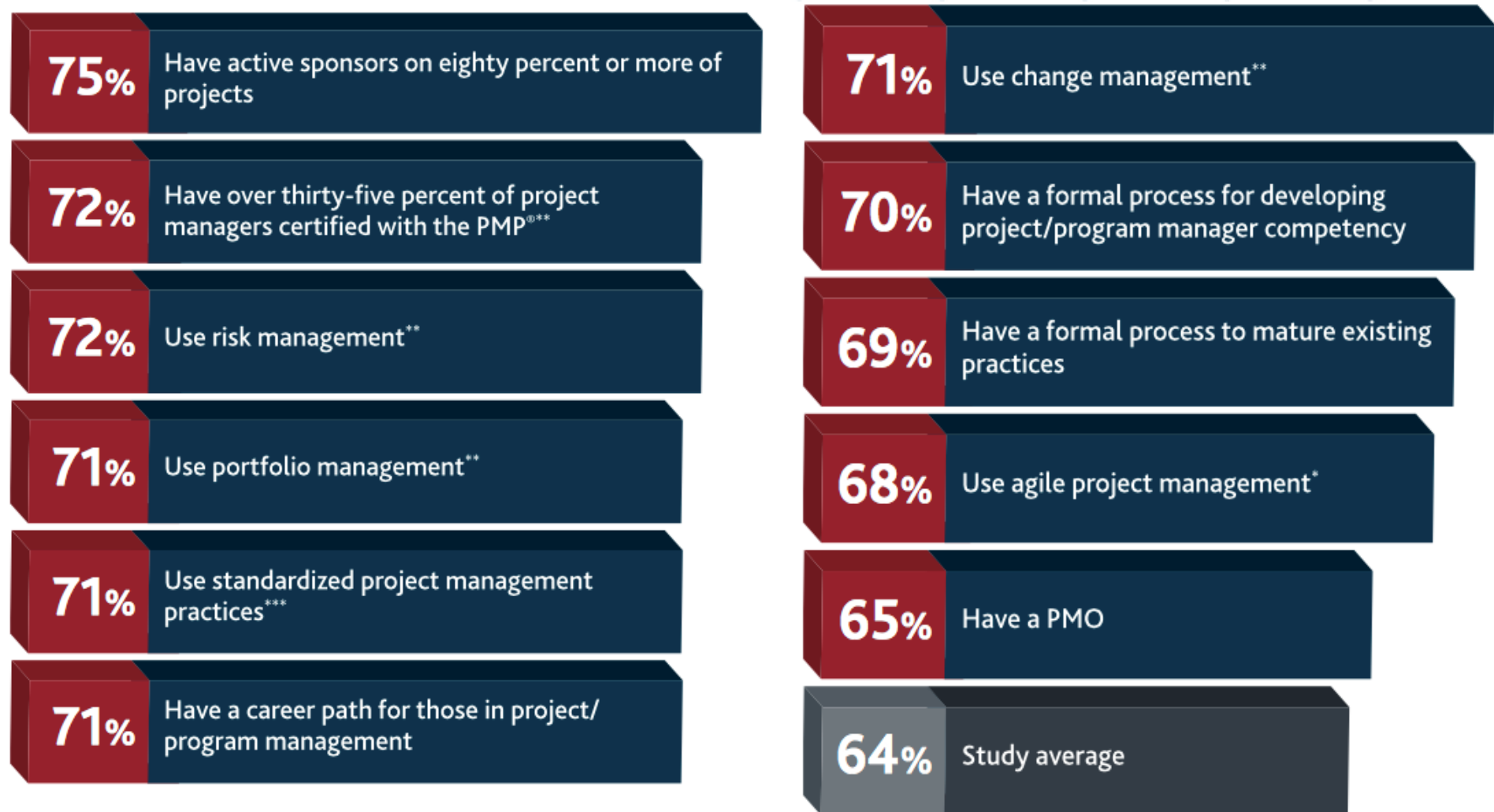
PMI study in 2011

Etude fin 2011 auprès de plus de 1000 professionnels de la gestion de projets

		% of on-time projects	% of on-budget projects	% of projects meeting original goals and business intent
Reported Organizational Project Management Maturity Level	High	67%	68%	73%
	Medium	55%	58%	67%
	Low	39%	44%	53%



Percent of project meeting original goals



Those organizations that have active project/ program sponsors on at least 80% of their projects have a success rate of 75%, eleven percentage points higher than the average.